



MRS Oil Nigeria Plc

**2025 4th Quarter Financial Statements
For the period ended 31 December 2025**

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Corporate information

RC 6442

Board of directors	Mr. Patrice Alberti Mr. Marco Storari Mr. Charles Onum Mr. Matthew Akinlade Sir. Sunday Nnamdi Nwosu Chief Sir Amobi Daniel Nwokafor Mrs Priscilla Ogwemoh Mr. Aliyu Abubakar	Chairman Managing Director Deputy Managing Director Independent Director Non Executive Director Non Executive Director Non Executive Director Non Executive Director
Registered office	2, Tincan Island Apapa Lagos	
Company secretary	Mrs. O.M. Jafojo 2, Tincan Island Apapa Lagos	
Registrar	First Registrars and Investor Services Limited Plot 2, Abebe Village Road, Iganmu Lagos PMB 12692 Marina Lagos	
Auditor	SIAO Partners 18B, Olu Holloway Road Ikoyi Lagos	
Principal bankers	Access Bank Plc First Bank of Nigeria Limited Stanbic IBTC Bank Plc Sterling Bank Plc Union Bank of Nigeria Plc Wema Bank Plc Zenith Bank Plc	
Leadership team	Marco Storari Managing Director Charles Onum Deputy Managing Director Oluwakemi M. Jafojo Company Secretary Salami Muideen Chief Finance Officer Sunday Oyekale Chief Internal Auditor Olawale Badru Chief Legal Counsel Rita Agbasi Human Resources Manager	Oluwatoyin Olufunsho Godson Sales and Marketing Manager Jideofor Amechi Engineering Manager Mathias Ameh Customer Care Retail Manager Abraham Unubi Quality Assurance Quality Control Manager Farouk Magaji Operations Manager Chinedu Emeshili Logistics Manager

Statement of Directors' responsibilities in relation to the financial statements for the period ended 31 December 2025

The directors accept responsibility for the preparation of the financial statements that give a true and fair view in accordance with International Financial Reporting Standards and in the manner required by the Companies and Allied Matters Act, 2020 and Financial Reporting Council of Nigeria Act, 2023.

The directors further accept responsibility for maintaining adequate accounting records as required by the Companies and Allied Matters Act, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

The directors have made an assessment of the Company's ability to continue as a going concern and have no reason to believe the Company will not remain a going concern in the period ahead.

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:



Signature

Mr Marco Storari (Managing Director)

Name

FRC/2020/003/00000022083

FRC

30 January 2026

Date



Signature

Dr. Amobi D. Nwokafor (Director)

Name

FRC/2013/ICAN/00000002770

FRC

30 January 2026

Date

**Statement of Profit or Loss and Other Comprehensive Income
for the period ended 31 December 2025**

	Notes	Oct-Dec. 2025	31 Dec. 2025	Oct-Dec. 2024	31 Dec. 2024
		₦'000	₦'000	₦'000	₦'000
Revenues	5	115,908,243	694,269,102	63,522,606	312,229,523
Cost of sales	8	(104,650,468)	(660,705,962)	(58,468,712)	(288,331,759)
Gross profit		11,257,775	33,563,140	5,053,894	23,897,764
Other income	6	50,919	1,357,913	24,046	646,778
Administrative expenses	10	(5,493,132)	(16,909,696)	(3,353,920)	(9,727,448)
Selling and distribution expenses	9	(1,584,384)	(4,171,944)	(967,705)	(1,736,831)
Net foreign exchange gain/(loss)	12a	(769,657)	(776,151)	130,149	(1,289,520)
Impairment loss on financial assets	30a	479,882	(1,544,995)	(434,025)	(2,074,536)
Operating profit		3,941,404	11,518,267	452,439	9,716,207
Finance income	11	67,665	217,521	55,551	266,433
Finance costs	11	(55,729)	(218,107)	(35,893)	(135,616)
Net finance costs	11	11,936	(586)	19,658	130,816
Profit before Taxation	12	3,953,340	11,517,681	472,097	9,847,023
Income tax expense	14b	(856,654)	(4,942,708)	(199,812)	(3,350,106)
Profit after tax		3,096,686	6,574,974	272,286	6,496,917
Profit after tax for the year		3,096,686	6,574,974	272,286	6,496,917
Other Comprehensive Income, net of income tax		-	-	-	-
Total comprehensive income for the year		3,096,686	6,574,974	272,286	6,496,917
Earnings per share					
Basic and diluted earnings per share (Naira)	13	9.03	19.18	0.79	18.95

The accompanying notes on pages 8 to 44 form an integral part of these financial statements.

**Statement of Financial Position
as at 31 December 2025**

	Notes	31 Dec. 2025	31 Dec. 2024
		₦'000	₦'000
Assets			
Non-current assets			
Property, plant and equipment	15	32,670,855	33,325,681
Right of use assets	29(i)	473,782	545,941
Intangible assets	16	236,361	144,675
Total non-current assets		33,380,998	34,016,297
Current Assets			
Inventories	19	28,482,983	25,733,928
Withholding tax receivables	18	91,774	56,928
Prepayments	27	211,625	317,591
Trade and other receivables	17	18,199,830	27,190,870
Cash and cash equivalents	20	11,831,266	18,457,553
Total current assets		58,817,478	71,756,870
Total assets		92,198,474	105,773,167
Equity			
Share capital	21(a)	171,442	171,442
Retained earnings	21(b)	30,194,535	28,137,610
Total equity		30,365,977	28,309,052
Liabilities			
Non-current liabilities			
Employee benefit obligation	22(a)	11,287	8,072
Provisions	28	220,404	144,028
Lease liabilities	29(iii)	202,305	119,119
Deferred tax liabilities	14(e)	1,570,908	1,431,373
Total non-current liabilities		2,004,904	1,702,592
Current liabilities			
Contract liabilities	23	655,059	5,270,417
Dividend payable	24(b)	682,211	685,616
Trade and other payables	25	52,690,174	66,355,409
Provisions	28	-	29,177
Lease liabilities	29(iii)	581,942	503,446
Tax payable	14(d)	5,218,206	2,917,457
Total current liabilities		59,827,592	75,761,522
Total liabilities		61,832,496	77,464,114
Total equity and liabilities		92,198,474	105,773,167

Approved by the Board of Directors on 30 January 2026 and signed on its behalf by:



) Mr Marco Storari (Managing Director)
FRC/2020/003/00000022083



) Dr. Amobi D. Nwokafor (Director)
FRC/2013/ICAN/000000002770



) Mr. Salami Muideen (Chief Finance Officer)
FRC/2024/PRO/ICAN/001/099517

The accompanying notes on pages 8 to 44 form an integral part of these financial statements.

**Statement of Changes in Equity
for the period ended 31 December 2025**

	Share capital	Retained earnings	Total equity
	₦'000	₦'000	₦'000
Balance as at 1 January 2024	171,442	22,439,789	22,611,232
Total comprehensive income:			
Profit for the year	-	6,496,917	6,496,917
Total comprehensive income for the year	-	6,496,917	6,496,917
Transactions with owners of the Company			
Dividend declared		(809,208)	(809,208)
Write-back of statute barred dividend Note 24 (b)	-	10,111	10,111
Total transactions with owners of the Company	-	(799,097)	(799,097)
Balance as at 31 December 2024	171,442	28,137,610	28,309,052

	Share capital	Retained earnings	Total equity
	₦'000	₦'000	₦'000
Balance as at 1 January 2025	171,442	28,137,610	28,309,052
Total comprehensive income:			
Profit for the year	-	6,574,974	6,574,974
Total comprehensive income	-	6,574,974	6,574,974
Transactions with owners of the Company			
Dudividend declared		(159,106)	(159,106)
Share buyback		(4,358,941)	(4,358,941)
Write-back of statute barred dividend Note 24(b)	-	-	-
Total transactions with owners of the Company	-	(4,518,048)	(4,518,048)
Balance as at 31 December 2025	171,442	30,194,535	30,365,977

Statement of Cash Flows for the period ended 31 December 2025

	Notes	31 Dec. 2025	31 Dec. 2024
		₦'000	₦'000
Cash flows from operating activities:			
Profit after tax		6,574,974	6,224,631
Adjustments for:			
Depreciation on PPE	15	1,746,362	740,017
Depreciation on Right of Use Assets	29(i)	132,199	312,960
Amortisation of intangible assets	16	115,519	62,696
Finance income	11	(217,521)	(210,881)
Finance costs	11	218,107	99,723
(Gain)/Loss on sale of property, plant and equipment	6,10	1,079,897	(99,321)
Loss on Reversal of Expired ROU Asset	-	-	6,179
Net foreign exchange loss	10	776,151	1,419,670
(Reversal of)/Provision for long service award	22(c)	3,215	2,411
Impairment/(Reversal) of Impairment loss on trade receivables	30(a)	1,528,901	1,644,965
Impairment of Petroleum Equalization Fund receivables	30(a)	8,888	-
(Reversal)/Impairment of Related party receivables	30(a)	7,206	(4,453)
(Reversal)/Impairment of impairment on Inventory	19(a)	-	7,244
Taxation	14	4,942,708	3,150,294
		16,916,605	13,356,134
Changes in:			
- Inventories		(2,749,055)	(1,724,252)
- Trade, other receivables		8,200,826	(3,227,256)
- Prepayments		105,966	(436,029)
Contract liability(Customer Advance received)		(4,615,358)	(5,483,005)
- Trade and other payables		(14,250,816)	9,088,104
Cash generated from operations		3,608,169	11,573,697
Income taxes paid	14(d)	(2,502,424)	(1,193,738)
Net cash generated from operating activities		1,105,745	10,379,959
Cash flows from investing activities:			
Proceeds from sale of property, plant and equipment		3,327,458	104,681
Purchase of property, plant and equipment	15	(5,498,892)	(11,445,398)
Additions to ROU assets	29(i)	(60,039)	(196,687)
Purchase of Intangible Assets	16	(207,205)	-
Interest received	11	217,521	210,881
Net cash used for investing activities		(2,221,157)	(11,326,523)
Cash flows from financing activities:			
Short term borrowings	26	-	(1,411,105)
Short term borrowing repayment	26	-	-
Lease terminated/divested	29(iii)	(14,265)	(19,460)
Non cash addition to lease	29(iii)	5,039	-
Lease Payment	29(iii)	-	(11,400)
Dividends paid	24	(162,511)	(325,018)
Share buyback	24	(4,358,941)	-
Interest paid	11	-	(1,984)
Net cash used in financing activities		(4,530,679)	(1,768,967)
Net change in cash and cash equivalents		(5,646,091)	(2,715,531)
Cash and cash equivalents at 1 January		18,457,553	5,907,533
Effect of movements in exchange rates on cash held		(980,197)	(9,205)
Cash and cash equivalents at 31 December 2025	20	11,831,266	3,182,797

The accompanying notes on pages 8 to 44 form an integral part of these financial statements.

Notes to the financial statements

1. Reporting entity

The Company was incorporated as Texaco Nigeria Limited (a privately owned Company) on 12 August 1969 and was converted to a Public Limited Liability company quoted on the Nigerian Stock Exchange in 1978, as a result of the 1977 Nigerian Enterprises Promotions Decree. The Company is domiciled in Nigeria and its shares are listed on the Nigerian Stock Exchange (NSE). The Company's name was changed to Texaco Nigeria Plc. in 1990 and again on 1 September 2006 to Chevron Oil Nigeria Plc.

On 20 March 2009, there was an acquisition of Chevron Africa Holdings Limited, (a Bermudian Company) by Corlay Global SA of Moffson Building, East 54th Street, Panama, Republic of Panama. By virtue of this foreign transaction, Chevron Nigeria Holdings Limited, Bermuda changed its name to MRS Africa Holdings Limited, Bermuda.

The new management of the Company announced a change of name of the Company from Chevron Oil Nigeria Plc to MRS Oil Nigeria Plc ("MRS") effective 2 December 2009 following the ratification of the name change of the Company at the 40th Annual General Meeting of the Company on 29 September 2009.

The Company is domiciled in Nigeria and has its registered office address at:

2, Tincan Road
Lagos
Nigeria

The Company is principally engaged in the business of marketing and distribution of refined petroleum products, blending and selling of lubricants and manufacturing and selling of greases.

2. Basis of preparation

(a) Statement of compliance

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the International Accounting Standards Board (IASB) and in the manner required by the Companies and Allied Matters Act, 2020 and the Financial Reporting Council of Nigeria Act, 2011.

(b) Basis of measurement

The financial statements have been prepared on the historical cost basis except for certain financial instruments measured at fair values at the end of each reporting period, as explained in the accounting policies below. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

(c) Composition of Financial statements

The financial statements comprise:

- i Statement of profit or loss and other comprehensive income
- ii Statement of financial position
- iii Statement of changes in equity
- iv Statement of cash flows
- v Notes to the financial statements

(d) Financial Period

These financial statements cover the period from 1 January 2025 to 31 December 2025 with comparative figures for the financial year from 1 January 2024 to 31 December 2024.

(e) Functional and presentation currency

These financial statements are presented in Nigerian Naira, which is the Company's functional currency. All financial information presented in Naira have been rounded to the nearest thousand unless stated otherwise.

(f) Significant changes in the current reporting year

In 2024, the full deregulation of the downstream oil sector fundamentally transformed the industry landscape. A key development was the emergence of the Dangote Refinery as a major disruptor, particularly impacting the supply and pricing dynamics of Premium Motor Spirit (PMS), which accounts for approximately 96% of the Company's total revenue.

This policy shift significantly increased the Company's working capital requirements due to the need for upfront cash to secure product supply, leading to a rise in finance costs associated with bank credit lines. Consequently, there was a notable increase in the landing cost of PMS and other input costs. Furthermore, deregulation has intensified competition in the market, resulting in pricing pressures and margin compression, especially for PMS. These recent developments have also heightened the sensitivity of the industry to global oil price volatility. The Company continues to closely monitor oil price trends and is actively implementing strategies to mitigate associated financial risks. Nonetheless, it is important to note that the Company's operations are not materially affected by seasonality or cyclical market patterns.

(g) Going Concern

The directors have evaluated all the events and conditions that may cast significant doubts on the ability of the company to continue as a going concern and also its operations in the foreseeable future and reached a conclusion that, the Company will continue in business without the existence of a material uncertainty about the company's ability to operate as a going concern.

Notes to the financial statements

3 Critical accounting judgement and key sources of estimating uncertainty

Use of judgements and estimates

In applying the Company's accounting policies, the directors are required to make judgements (other than those involving estimations) that have a significant impact on the amounts recognised and to make estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognized in the year in which the estimates are revised, if the revision affects only that year, or in the year of the revision and future years, if the revision affects both current and future year.

Critical judgements in applying the Company's accounting policies

In the current year, the management have not made any significant or critical judgments in applying accounting policies that would have significant effects on the amounts recognised in these financial statements.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

(i) Recoverability of financial assets-Account receivables

The Company reviews all financial assets at least quarterly and when there is any indication that the asset might be impaired. Loss allowance for trade receivables is measured at an amount equal to twelve months ECL. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience of the debtor and analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date. The Company has recognised a loss allowance of 100% against all receivables over 365 days past due, because historical experience has indicated that these receivables are generally not recoverable. There has been no change in the estimation techniques or significant assumptions made during the current reporting year. The Company writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade receivables are over two years past due, except where there is adequate security. None of the trade receivables that have been written off are subject to enforcement activities. Trade receivables are considered to be past due when they exceed the credit period granted. Note 30 explains more about the impairment of financial assets.

4 Accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements except where otherwise indicated.

(a) Foreign currency transactions

Transactions denominated in foreign currencies are translated and recorded in Nigerian Naira at the spot rates as of the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to the functional currency at the rates of exchange prevailing at that date. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate on the date of the transaction.

Foreign currency differences arising on translation are recognized in profit or loss within the administrative expenses.

(b) Financial instruments

Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes a party to the contractual provisions of the instrument.

(i) Recognition and initial measurement

Financial assets and financial liabilities are initially measured at fair value, except for trade receivables that do not have a significant financing component which are measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace. All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification of financial assets

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flow
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Notes to the financial statements

Debt instruments that meet the following conditions are measured subsequently at fair value through other comprehensive income (FVTOCI):

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

(i) Amortised cost and effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period

For financial assets other than purchased or originated credit-impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the debt instrument, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition. For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated by discounting the estimated future cash flows, including expected credit losses, to the amortised cost of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance

(ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI are measured at FVTPL. Specifically

- Investments in equity instruments are classified as at FVTPL, unless the Company designates an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVTOCI on initial recognition (see (iii) above)
- Debt instruments that do not meet the amortised cost criteria or the FVTOCI criteria are classified as at FVTPL. In addition, debt instruments that meet either the amortised cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency (so called 'accounting mismatch') that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases. The Company has not designated any debt instruments as at FVTPL

Impairment of financial asset

The Company recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost or at FVTOCI, trade receivables and contract assets. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. The Company always recognises lifetime expected credit losses (ECL) for trade receivables, contract assets and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Company's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate. If the credit risk on the financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECL.

(c) Financial liabilities – Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

(iii) Derecognition

Financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

Financial liabilities

The Company derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

(iv) Offsetting

Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

(d) Property, plant and equipment

i

Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Property, plant and equipment under construction are disclosed as capital work-in-progress. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use including, where applicable, the costs of dismantling and removing the items and restoring the site on which they are located and borrowing costs on qualifying assets.

If significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Notes to the financial statements

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized net within other income in profit or loss.

ii Subsequent expenditure

The cost of replacing a part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in profit or loss as incurred.

iii Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, and capitalised at such time as the assets are substantially ready for their intended use or sale. All other borrowing costs are recognised in profit or loss in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

iii Depreciation

Depreciation is calculated to write off the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment which reflects the expected pattern of consumption of the future economic benefits embodied in the asset.

The estimated useful lives for the current and comparative years are as follows:

Land and Buildings:	
- Freehold Land	Not depreciated
- Buildings	10 to 25 years
Plant and Machinery	10 to 20 years
Furniture and Fittings	5 years
Automotive equipment	4 to 10 years
Computer equipment	3 years
Office equipment	5 years

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis. The Company has carried out a review of the residual values and useful lives of property, plant and equipment during the year and that has not highlighted any requirement for an adjustment to the residual lives and remaining useful lives of the assets for the current or future periods.

Capital work-in-progress is not depreciated. The attributable cost of each asset is transferred to the relevant asset category immediately the asset is available for use and depreciated accordingly.

- iv An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

(f) Intangible assets**(i) Recognition and measurement**

Intangible assets that are acquired by the Company and have finite useful lives are measured at cost less accumulated amortisation and accumulated impairment losses.

The Company's intangible assets with finite useful lives comprise acquired software. These are capitalised on the basis of acquisition costs as well as costs incurred to bring the assets to use.

(ii) Subsequent expenditure

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific intangible asset to which it relates. All other expenditure is recognized in profit or loss as incurred.

(iii) Amortisation of intangible assets

Amortisation is calculated over the cost of the asset, or other amount substituted for cost, less its residual value. Amortisation is recognized in profit or loss on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate. The useful life for computer software is 3 years.

(iv) Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

Notes to the financial statements

(g) Leases

The Company has applied IFRS 16 in reporting assets under lease in which case Right of Use assets and corresponding lease liabilities is recognised accordingly. The details of accounting policies under IFRS 16 are disclosed hereunder.

i As a lessee

The Company assesses whether a contract is, or contains, a lease, at inception of the contract. The Company recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Company uses its incremental borrowing rate.

The incremental borrowing rate depends on the term, currency and start date of the lease and is determined based on a series of inputs including: the risk-free rate based on government bond rates; a country-specific risk adjustment; a credit risk adjustment based on bond yields; and an entity-specific adjustment when the risk profile of the entity that enters into the lease is different to that of the Company and the lease does not benefit from a guarantee from the Company

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- Payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Company is reasonably certain to exercise, lease payments in an optional renewal period if the Company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Company is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, if the Company changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Company presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' in the statement of financial position.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses

Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under IAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the right-of-use asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease

The right-of-use assets are presented as a separate line in the statement of financial position.

(h) Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories includes expenditure incurred in acquiring the inventories, incurred in bringing them to their existing location and condition but excludes reimburseable costs or other costs subsequently recoverable by the Company. In the case of manufactured/ blended inventories and work in progress, cost includes an appropriate share of production overheads based on normal operating capacity.

The bases of costing inventories are as follows:

Product Type	Cost Basis
a) Refined petroleum products AGO, ATK, PMS, LPG, LUBES	Weighted average cost
b) Packaging materials, lubricants and greases	

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses. Inventory values are adjusted for obsolete, slow-moving or defective items.

Notes to the financial statements

(i) Cash and cash equivalents

In the statement of financial position, cash and bank balances comprise cash (i.e. cash on hand and demand deposits) and cash equivalents. Cash equivalents are short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

Bank balances for which use by the Company is subject to third party contractual restrictions are included as part of cash unless the restrictions result in a bank balance no longer meeting the definition of cash. During the reporting period, the Company does not have any Contractual restrictions affecting use of bank balances. If the contractual restrictions to use the cash extend beyond 12 months after the end of the reporting period, the related amounts are classified as non-current in the statement of financial position.

(j) Impairment

i Non-derivative financial assets

Financial assets not classified at fair value through profit or loss are assessed at each reporting date to determine whether there is objective evidence of impairment.

Objective evidence that financial assets maybe impaired includes

- default or delinquency by a debtor;
- restructuring of an amount due to the Company on terms that the Company would not consider otherwise;
- indications that a debtor or issuer will enter bankruptcy;
- adverse changes in the payment status of borrowers or issuers;
- the disappearance of an active market for a security; or
- observable data indicating that there is measurable decrease in expected cash flows from a Company of financial assets

The Company considers evidence of impairment for these assets at both an individual asset and collective level. All individually significant assets are individually assessed for impairment. Those found not to be impaired are then collectively assessed for any impairment that has been incurred but not yet individually identified. Assets that are not individually significant are collectively assessed for impairment. Collective assessment is carried out by Companying together assets with similar risk characteristics

In assessing collective impairment, the Company uses historical information on timing of recoveries and the amount of loss incurred, and makes adjustment if current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss is calculated as the difference between an asset's carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognized in profit or loss and reflected in an allowance account. When the Company considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through profit or loss.

ii Non-financial assets

At each reporting date, the Company reviews the carrying amounts of its non-financial assets (other than inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

For impairment testing, assets are Companyed together into the smallest Company of assets that generates cash flows from continuing use that are largely independent of the cash flows of other assets or cash generating units (CGUs).

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(k) Employee benefits

i Defined contribution plan

A defined contribution plan is a post-employment benefit plan (pension fund) under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior years.

In line with the provisions of the Pension Reform Act 2014, the Company has instituted a defined contribution pension scheme for its permanent staff. Employees contribute 8% each of their basic salary, transport and housing allowances to the Fund on a monthly basis. The Company's contribution is 10% of each employee's basic salary, transport and housing allowances. Staff contributions to the scheme are funded through payroll deductions while the Company's contribution is recognised in profit or loss as employee benefit expense in the years during which services are rendered by employees.

Notes to the financial statements

ii Other long-term employee benefits

The Company's other long-term employee benefits represents a Long Service Award scheme instituted for all permanent employees. The Company's obligations in respect of this scheme is the amount of future benefits that employees have earned in return for their service in the current and prior years. The benefit is discounted to determine its present value. The discount rate is the yield at the reporting date on Federal Government of Nigeria issued bonds that have maturity dates approximating the term of the Company's obligation. The calculation is performed using the Projected Unit Credit method. Remeasurements are recognised in profit or loss in the year in which they arise. Although the scheme was not funded, the Company ensured that adequate arrangements were in place to meet its obligations under the scheme.

iii Terminal benefits

Termination benefits are expensed at the earlier of when the Company can no longer withdraw the offer of those benefits and when the Company recognises costs for a restructuring. If the benefits are not expected to be settled wholly within 12 months of the end of the reporting year, then they are discounted.

iv Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognized for the amount expected to be paid under short-term cash bonuses if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

(l) Provisions, Contingent Liabilities and Assets

Provisions

Provisions comprise liabilities for which the amount and timing are uncertain. They arise from litigation and other risks. A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognized as finance cost.

Restoration provisions

Provisions for the costs to restore leased plant assets to their original condition, as required by the terms and conditions of the lease, are recognised when the obligation is incurred, either at the commencement date or as a consequence of having used the underlying asset during a particular period of the lease, at the directors' best estimate of the expenditure that would be required to restore the assets. Estimates are regularly reviewed and adjusted as appropriate for new circumstances.

Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company, or a present obligation that arises from past events but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or the amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities are only disclosed and not recognised as liabilities in the statement of financial position.

Contingent assets

A contingent asset is a possible asset whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company. Contingent assets usually arise from unplanned or other unexpected events that give rise to the possibility of an inflow of economic benefits to the company.

Contingent assets are not recognised in financial statements since this may result in the recognition of income that may never be realised. However, the company is required to disclose a brief description of the nature of the contingent assets at the reporting date. When the realisation of income is virtually certain, then the related asset is not a contingent asset and its recognition is appropriate. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits will arise, the asset and the related income are recognised in the financial statements of the period in which the change occurs.

(m) Revenue

Revenue is measured based on the consideration specified in a contract with a customer. The Company recognises revenue when it transfers control over its products to a customer.

Revenue recognition depends on whether the customer took delivery of the products directly from our depot using their own delivery vehicles or whether the Company delivered to the customer using the third party transporters. For the former, revenue is recognized when the customer picks up the products from the Company's depots and the latter, when delivery is made; the customer does the delivery confirmation on portal hence, revenue is recognised at that point in time.

If it is probable that discounts will be granted and the amount could be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

In respect of Lubricants, the recognition of revenue is done upon customers taking control of the product which is usually when the products are picked up from our various warehouses. The warehouse officers do the shipment, customer account is impacted and the revenue account is also credited.

Any payment received from customers for which the product has not been delivered is not recognized as revenue but contract liability pending when the product is delivered.

Notes to the financial statements

(n) Finance income and finance costs

The Company's finance income and finance costs include:

- interest income;
- interest expense;
- interest on lease liabilities
- Unwinding of the discount on provisions.

Interest income or expenses are recognized in profit or loss using the effective interest method. The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- the gross carrying amount of the financial asset; or
- the amortised cost of the financial liability.

In calculating interest income and expense, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability. However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis. Finance costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised as part of the related assets. Finance costs that are directly attributable to the importation of Premium Motor Spirit (PMS) and other products are classified as part of the product landing cost.

Foreign currency gains and losses are reported on a net basis.

(o) Income tax

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognized in profit or loss except to the extent that it relates to items recognized directly in equity or in other comprehensive income.

The Company had determined that interest and penalties relating to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore are accounted for under IAS 37 Provisions, Contingent Liabilities and Contingent Assets.

i Current tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates statutorily enacted at the reporting date, and any adjustment to tax payable in respect of previous years. The Company is subject to the Companies Income Tax Act (CITA), Tertiary Education Trust Fund (Establishment Act 2011) . Tertiary education tax is assessed at 2.5% of assessable profit while Company income tax is assessed at 30% of taxable profit.

ii Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Company is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans approved by the board of the Company.

Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantially enacted at the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner the company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset only if certain criteria are met.

Notes to the financial statements

(p) **Minimum tax**

The Company is subject to the Companies Income Tax Act (CITA). Total amount of tax payable under CITA is determined based on the higher of two components namely, Company Income Tax (based on taxable income (or loss) for the year); and Minimum tax (determined as 0.50% of the qualifying company's turnover less franked investment income).

Where the minimum tax charge is higher than the Company Income Tax (CIT), a hybrid tax situation exists. In this situation, the CIT is recognised in the income tax expense line in the profit or loss.

(q) **Withholding tax receivables**

Withholding taxes (WHT) are advance payments of income taxes deducted by the Company's customers at source upon payment. WHT receivables are measured at cost.

The Company utilizes WHT credits against current tax liabilities if, and only if, the entity has a legally enforceable right to set off the recognised amounts, and it intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously. The tax asset is reviewed at each reporting date and written down to the extent that it is no longer probable that future economic benefit would be realized.

Tax asset written down are recognized in profit or loss as income tax expense.

(r) **Earnings per share (EPS)**

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year, adjusted for own shares held. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

(s) **Segment reporting**

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses. All operating segments' results are reviewed regularly by the Managing Director to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results that are reported to the Managing Director include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

The company has identify three operating segments which are:

- i. **Retail/Commercial & Industrial**- this segment is responsible for the sale and distribution of refined products to retail and industrial customers.
- ii **Aviation**- this segment involves in the sales of Aviation Turbine Kerosene (ATK).
- iii **Lubricants** - this sells lubricants and greases.

(t) **Statement of cash flows**

The statement of cash flows is prepared using the indirect method. Changes in statement of financial position items that have not resulted in cash flows have been eliminated for the purpose of preparing the statement. Dividends paid to ordinary shareholders are included in financing activities. Finance costs paid is also included in financing activities while finance income is included in investing activities.

(u) **Joint arrangement**

The Company's joint arrangement is in respect of its interests in joint aviation facilities held with other parties. These Financial Statements include the Company's share of assets, liabilities, revenue and expenses of the joint arrangement. The Company capitalizes, recognise as asset and depreciate accordingly its share of Capital budget of jointly owned facility. For operating expenses this shared based on each partner's volume sold is recognised as profit or loss items.

(v) **Share capital**

The Company has only one class of shares, ordinary shares. Ordinary shares are classified as equity. When new shares are issued, they are recorded in share capital at their par value. The excess of the issue price is recorded in the share premium reserve. Incremental costs directly attributable to the issue of ordinary shares, net of any tax effects are recognised as a deduction from equity.

4 New and amended IFRS standards

4.1 New and amended IFRS standards that are effective for the current year

In the current year, the company has applied a number of amendments to IFRS Accounting Standards issued by the International Accounting Standards Board (IASB) that are mandatorily effective for an accounting period that begins on or after 1 January 2025. Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

i **Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates titled Lack of Exchangeability**

The IASB issued "Lack of Exchangeability" amendments to IAS 21 in August 2023, clarifying when a currency isn't exchangeable, how to estimate the appropriate exchange rate (often the first obtainable rate after exchangeability is restored), and required disclosures, ensuring consistency for entities translating foreign operations or net investments into a non-exchangeable currency. These amendments mandate a consistent approach for assessing lack of exchangeability, introducing guidance for determining the rate and detailing disclosures.

Notes to the financial statements

4.2 New and revised IFRS Standards in issue but not yet effective

At the date of authorisation of these financial statements, the Company has not applied the following new and revised IFRS accounting standards that have been issued but are not yet effective:

New standards/Amendments	Description
Amendments to IFRS 9 and IFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Presentation and Disclosures in Financial Statements IFRS 18	Presentation and Disclosures in Financial Statements.
Annual Improvements to IFRS Accounting Standards – Volume 11	Amendments to IFRS 1 First-time Adoption of International Financial Reporting Standards, IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7, IFRS 9 Financial
Amendments to IFRS 9 and IFRS 7	Contracts Referencing Nature-dependent Electricity

The directors do not expect that the adoption of the Standards listed above will have a material impact on the financial statements of the Company in the next financial year.

Notes to the Financial Statements

e) Recognised deferred tax assets and liabilities

	Assets		Liabilities		Net	
	31 Dec. 2025	31 Dec. 2024	31 Dec. 2025	31 Dec. 2024	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000	₦'000	₦'000	₦'000	₦'000
Property, plant and equipment		-	3,985,585	3,180,595	3,985,585	3,180,595
Trade receivables	(1,845,408)	(1,508,478)	-	-	(1,845,408)	(1,508,478)
Inventories	(2,838)	(2,838)	-	-	(2,838)	(2,838)
Unrealized exchange loss	(157,026)	(90,893)	-	-	(157,026)	(90,893)
Intangible Asset	(175,505)	(137,384)	-	-	(175,505)	(137,384)
Provisions - ARO	(233,900)	(9,629)	-	-	(233,900)	(9,629)
	(2,414,677)	(1,749,222)	3,985,585	3,180,595	1,570,908	1,431,373

f) Movement in temporary differences during the period

	1-Jan-24	Recognised in Profit or loss	31-Dec-24	Recognised in Profit or loss	31-Dec-25
	₦'000	₦'000	₦'000	₦'000	₦'000
Property, plant and equipment	1,633,409	1,547,187	3,180,595	804,990	3,985,585
Trade receivables	(884,862)	(623,616)	(1,508,478)	(336,930)	(1,845,408)
Inventories	(246)	(2,592)	(2,838)	-	(2,838)
Provisions - ARO	(47,529)	37,901	(9,629)	(224,271)	(233,900)
Unrealized exchange loss	(172,820)	81,927	(90,893)	(66,133)	(157,026)
Intangible Assets	(16,379)	(121,005)	(137,384)	(38,121)	(175,505)
	511,572	919,802	1,431,373	139,535	1,570,908

Notes to the Financial Statements

5 Revenue

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Premium Motor Spirit (PMS)	653,759,640	272,476,113
Automotive Gas Oil (AGO)	11,801,712	13,250,031
Aviation Turbine Kerosene (ATK)	19,376,522	17,304,435
Lubricants and Greases	8,913,083	8,361,197
Liquefied Petroleum Gas (LPG)	418,144	837,748
	694,269,102	312,229,523

Revenue is recognised at a point in time and sales are mostly made to customers in Nigeria. Information on analysis of revenue by category is shown in Note 32.

6 Other income

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Rental and lease income (Note 6(a))	3,260	-
Sundry income (Note 6(a))	1,151,374	99,900
Gain on sale of property, plant & equipment	-	-
Income on storage services (Note 6 (b))	203,279	546,878
Reversal of over-accrual of NNPC charges	-	-
Reversal of interest on lease liability	-	-
Surplus on Expired ROU Assets	-	-
	1,357,913	646,778

- a) Rental and lease income relates to income earned on assets that are on lease arrangements to third parties. Assets on lease include
- a) Sundry income represents earnings from recoveries for solar installed in stations, non fuel revenues, other recoveries from station
- b) Income from storage activities represents throughput earnings derived from storing third-party products in our facility.

7 Expenses by function

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Cost of sales (Note 8)	660,705,962	288,331,759
Selling and distribution expenses (Note 9)	4,171,944	1,736,831
Administrative expenses (Note 10)	16,909,696	9,727,448
	681,787,602	299,796,038

8 Cost of sales

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Premium Motor Spirit (PMS)	619,737,087	248,705,177
Automotive Gas Oil (AGO)	11,595,221	12,515,168
Aviation Turbine Kerosene (ATK)	19,699,442	16,774,399
Lubricants and greases	8,497,242	7,447,706
Liquefied Petroleum Gas (LPG)	409,840	815,485
Freight expense	767,129	2,073,824
	660,705,962	288,331,759

9 Selling and distribution expenses

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Rental of service stations, buildings and equipment	1,054,748	529,059
Advertising-Selling & Distribution	198,227	63,763
Station running expenses	29,213	61,325
Amortization expenses on Right of Use Assets (Note 29)	132,199	322,630
Other selling and Distribution expenses	1,338,162	177,150
Other selling and Distribution expenses- Own truck diesel use	1,419,395	582,904
	4,171,944	1,736,831

Notes to the Financial Statements

10 (a) Administration expenses

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Depreciation (Note 15(a))	1,746,362	1,135,072
Amortization of intangible assets (Note 16)	115,519	83,128
Fuel expenses for Office Generators & other admin use	2,434,019	1,646,594
Consultancy expense	614,998	197,879
Maintenance expense	1,223,070	273,985
Advertising expenses(Newspaper & Publications)	9,291	7,391
Management fees (Note 31 (c))	1,456,851	1,582,786
Directors' remuneration (Note 12(b)(iv))	106,959	114,852
Employee benefit expense (Note 12 (b)(i))	1,271,286	787,306
Bank Charges	306,945	204,914
Auditor's remuneration (Note 10(a))	31,520	31,520
Bad debt written off	-	-
Loss on sale of Property, plant and equipment	1,079,897	41,242
Loss on disposal of ROU asset	-	6,179
Local and international travel	350,852	94,533
Office expenses and supplies	2,188,860	653,320
Communication and postage	833,237	683,675
Insurance premium	1,222,237	670,815
Contract labour	1,455,602	1,066,279
Sponsorships and donations	3,439	-
Licenses and Levies	268,998	157,842
Utilities	20,045	22,457
Subscriptions	32,114	46,322
Board meetings and AGM expenses	49,844	120,420
Security	87,752	98,937
	16,909,696	9,727,448

Finance income and finance costs

11 Finance income and finance costs

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Finance income		
Interest income on short-term bank deposits	217,521	266,433
Total finance income	217,521	266,433
Finance cost arising from financial liabilities measured at amortised cost		
Interest expense	-	5,046
Finance costs - others		
Unwind of discount on site restoration provision	47,199	27,433
Interest on lease liability ((Note 29(iii))	170,909	103,137
Net foreign exchange loss	-	-
Total finance costs	218,107	135,616
Net Finance costs	586	(130,816)

Notes to the Financial Statements

a) Reconciliation of finance cost to statement of cash flows

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Interest expense	-	5,046
Unwind of discount on site restoration provision	47,199	27,433
Interest on lease liability	170,909	103,137
Interest income on short-term bank deposits	(217,521)	(266,433)
Amount shown on the statement of cash flows	586	(130,816)

Analyzed as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Interest income included in finance income(Note 11)	(217,521)	(266,433)
Finance cost shown on the Statement of Cash flows	218,107	135,616
	586	(130,816)

12 Profit before Taxation

a) Profit before taxation is stated after charging/(crediting):

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Depreciation (Note 15)	1,746,362	1,135,072
Amortisation of intangible assets (Note 16)	115,519	83,128
Management fees (Note 31(c))	1,456,851	1,582,786
Director's remuneration (Note 12(b)(iv))	106,959	114,852
Employee benefit expense (Note 12(b)(i))	1,271,286	787,306
Auditor's remuneration	31,520	31,520
Impairment of petroleum equalization fund receivables (Note 30(a))	8,888	8,888
(Reversal)/Impairment of related party receivables (Note 30)	7,206	13,392
Net movement of inventory write down	-	7,855
Impairment/(Reversal) of impairment on trade receivables (Note 30)	1,528,901	2,052,257
Net foreign exchange loss (Note 10)	776,151	1,289,520

Net foreign exchange loss is further broken down as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
(Gain)/loss on cash and bank balances	980,197	36,165
Gain/(loss) on vendor balances	585,581	1,462,957
(Gain)/loss on customer balances	(789,627)	(209,603)
	776,151	1,289,520

b) Directors and employees

i) Employee costs during the period comprise:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Salaries and wages	934,476	603,349
Other employee benefits	241,599	126,832
Employer's pension contribution	91,996	57,576
Other long term employee benefit charge	3,215	(451)
	1,271,286	787,306

The average number of full-time persons employed during the period (other than executive directors) was as follows:

	Number	
	31 Dec. 2025	31 Dec. 2024
Administration	33	29
Technical and production	13	8
Operations and distribution	62	24
Sales and marketing	65	14
	173	75

Notes to the Financial Statements

Higher-paid employees of the Company and other than directors, whose duties were wholly or mainly discharged in Nigeria, received remuneration in excess of ₦1,000,000 (excluding pension contributions) in the following ranges:

₦	Number	
	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
1,000,001 - 2,000,000	26	-
2,000,001 - 3,000,000	4	-
3,000,001 - 4,000,000	10	-
4,000,001 - 5,000,000	27	-
5,000,001 - 6,000,000	10	1
6,000,001 - 7,000,000	6	2
7,000,001 - 8,000,000	8	11
8,000,001 - 9,000,000	7	2
9,000,001 - 10,000,000	9	2
10,000,001 - Above	66	57
	173	75

Remuneration for directors of the Company charged to profit or loss account are as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Fees	5,500	5,500
Other emoluments	101,459	109,352
	106,959	114,852
The directors' remuneration shown above includes:		
Chairman	-	-
Highest paid director	4,250	28,712

Our directors received emoluments in the following ranges

Nil	Number	
	31 Dec. 2025	31 Dec. 2024
1,000,001 - 2,000,000	-	-
2,000,001 - 3,000,000	-	-
3,000,001 - 4,000,000	3	-
4,000,001 - 5,000,000	1	-
5,000,001 - 6,000,000	-	-
6,000,001 - 7,000,000	-	-
7,000,001 - above	3	7
	7	7

13 Earnings per share (EPS) and Dividend declared per share

a) Basic EPS	31 Dec. 2025	31 Dec. 2024
Earnings for the period attributable to shareholders (N'000)	6,574,974	6,496,917
Weighted average number of ordinary shares in issue (Unit'000)	342,885	342,885
Basic earnings per share	19.18	18.95

b) Diluted Earnings per share

The Company had no dilutive ordinary shares to be accounted for in these financial statements.

c) Dividend declared per share

The Company proposed an interim dividends of N1.49k per share amounting to N510,398m during the period on ordinary shares of 50 kobo each, being the ordinary shares in issue at the end of the period (2024: 342,884,706).

Notes to the Financial Statements

14 Taxation

a) Applicability of the Finance Act, 2023

The Finance Act 2023 became effective on 28th May, 2023 and introduced significant changes to some sections of the Companies Income Tax Act (CITA). The Company has applied the CITA related provisions of the Finance Act in these financial statements.

- bi) The Company has applied the provisions of the Companies Income Tax Act that mandates a minimum tax assessment, where a qualifying taxpayer does not have a taxable profit which would generate an eventual tax liability when assessed to tax.
- ii) The tax charge for the period has been computed after adjusting for certain items of expenditure and income which are not deductible or chargeable for tax purposes, and comprises:

Amounts recognized in profit or loss

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Current tax expense:		
Income tax	4,185,575	1,987,572
Tertiary education tax	515,604	417,622
NASENI	28,891	24,618
Nigeria Police Trust Fund	578	492
Changes in estimate related to prior periods	72,525	-
	4,803,173	2,430,305
Deferred tax (credit)/expense:		
Origination and reversal of temporary differences	139,535	919,801
Income tax expense/(credit)	4,942,708	3,350,106

c) Reconciliation of effective tax rates

The tax on the Company's profit before tax differs from the theoretical amount as follows:

	31 Dec. 2025	31 Dec. 2024	31 Dec. 2025	31 Dec. 2024
	%	%	₦'000	₦'000
Profit before tax			11,517,681	9,847,023
Income tax using the statutory tax rate	30.00	30.00	3,455,304	2,954,107
Impact of tertiary education tax	3.00	3.00	345,530	295,411
Impact of (NASENI)	0.25	0.25	28,794	24,618
Impact of minimum tax	3.99	0.50	459,555	49,235
Impact of Police Trust Fund	0.01	0.01	576	492
Effect of tax incentives	(2.05)	(9.20)	(236,508)	(906,025)
Non deductible expenses	7.58	9.47	872,817	932,270
Total income tax expense in income statement			4,926,070	3,350,106

*CIT- Company Income Tax, TET- Tertiary Education Tax, NASENI-National Agency for Science and Engineering Infrastructure

d) Movement in current tax liability

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at beginning of the period	2,917,457	1,919,638
Payments during the period	(2,502,424)	(1,432,486)
Current tax	4,730,648	2,430,305
Changes in estimate related to prior periods	72,525	-
	5,218,206	2,917,457

Notes to the Financial Statements

15 Property, Plant and Equipment

a) The movement on these accounts was as follows:

	Freehold Land	Building	Plant & Machinery	Automotive Equipment	Computer & Office Equipment	Furniture & Fittings	Capital Work in Progress	Total
	₦'000	₦'000	₦'000	₦'000	₦'000	₦'000	₦'000	₦'000
Cost:								
Balance at 1st January 2024	7,978,887	7,042,925	11,045,557	1,420,831	1,641,927	265,894	4,032,633	33,428,655
Additions	162,688	2,784,577	1,091,225	6,774,475	438,036	30,751	4,024,219	15,305,971
Disposals	(172,349)	(116,630)	(97,660)	-	-	-	-	(386,639)
Balance as at 31st December 2024	7,969,226	9,710,872	12,039,122	8,195,306	2,079,963	296,645	8,056,852	48,347,986
Balance at 1st January 2025	7,969,226	9,710,872	12,039,122	8,195,306	2,079,963	296,645	8,056,852	48,347,986
Additions	102,000	670,655	751,690	3,647,491	319,292	7,764	-	5,498,892
Transfer	-	-	-	2,758,546	-	-	(2,758,546)	-
Disposals	-	(30,472)	(15,084)	(4,924,938)	-	(41)	-	(4,970,535)
Balance as at 31 December 2025	8,071,226	10,351,055	12,775,728	9,676,404	2,399,255	304,368	5,298,306	48,876,343
Accumulated depreciation and impairment:								
Balance as at 1st January 2024	-	3,034,819	8,781,735	1,007,335	973,376	210,551	-	14,007,816
Charge for the year	-	322,715	306,139	300,402	188,086	17,730	-	1,135,072
Disposal	-	(30,246)	(90,341)	-	-	-	-	(120,587)
Balance as at 31st December 2024	-	3,327,288	8,997,534	1,307,737	1,161,461	228,282	-	15,022,301
Accumulated depreciation and impairment								
Balance at 1st January 2025	-	3,327,288	8,997,534	1,307,737	1,161,461	228,282	-	15,022,301
Charge for the year	-	374,458	371,840	727,133	252,815	20,117	-	1,746,362
Disposal	-	(5,271)	(10,142)	(547,727)	-	(39)	-	(563,179)
Balance as at 31st December 2025	-	3,696,474	9,359,232	1,487,144	1,414,276	248,359	-	16,205,484
Carrying amounts								
Balance as at 31 December 2025	8,071,225	6,654,580	3,416,496	8,189,260	984,979	56,009	5,298,306	32,670,855
Balance as at 31st December 2024	7,969,225	6,383,583	3,041,588	6,887,568	918,502	68,363	8,056,852	33,325,681

Notes to the Financial Statements

16 Intangible assets

Intangible assets relate to the Company's accounting software application package and license. The movement on these accounts during the year was as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Cost		
Balance as at 1 January	560,989	283,560
Additions	207,205	277,428
Balance	768,194	560,989
Accumulated amortisation		
Balance as at 1 January	416,314	333,186
Charge for the year (Note 10)	115,519	83,128
Balance	531,833	416,314
Carrying amount	236,361	144,675

The amortization of accounting software is included in administrative expenses (Note 10)

17 Trade and other receivables

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Trade receivables (Note 17(a))	2,206,130	1,538,965
Bridging claims (Note 17(b))	6,398,328	6,407,215
Receivables from related parties (Note 17(d))	1,223,583	18,470,181
Employee receivables	20,913	53,148
Due from joint arrangement partners (Note 17(g))	21	21
Receivables from Registrar (Note 17(e))	120,230	123,635
Sundry receivables	8,094,183	597,145
<i>Total financial assets</i>	18,063,388	27,190,310
<i>Non financial assets</i>		
Advances paid to suppliers (Note 17(f))	136,442	560
	18,199,830	27,190,870

a) Trade receivables

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Gross trade receivables	7,798,272	5,602,207
Impairment allowance(Note 30(a)(iv))	(5,592,143)	(4,063,242)
Net trade receivables	2,206,130	1,538,965

Notes to the Financial Statements

b) Bridging Claims

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Gross bridging claims	7,082,065	7,082,065
Impairment allowance (Note 30(a)(iv))	(683,738)	(674,850)
Net bridging claims	6,398,328	6,407,215

Bridging claims relate to reimbursables from Nigeria Midstream and Downstream Petroleum Regulatory Authority (NMDPRA) for the costs incurred on transportation of Petroleum Motor Spirit (PMS) from supply points to the retail stations.

d) Due from related parties

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Gross receivable from related parties (Note 31 (e))	1,248,634	18,488,025
Impairment	(25,051)	(17,845)
Balance	1,223,583	18,470,180

The Company's exposure to credit risk and currency risks related to trade and other receivables are disclosed in Note 30(a).

e) Receivables from Registrar

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1st January	123,635	21,717
Payments	(3,405)	101,918
Balance	120,230	123,635

This relates to portion of unclaimed Dividend currently held by the Company Registrars

f) Advances paid to suppliers

This relates to payments made to Nigeria National Petroleum Corporation Limited (NNPCL) for the supply of petroleum product as at the end of the year.

g) Due from joint arrangement partners

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1st January	21	46,467
Movement	-	(46,446)
Balance	21	21

18 Withholding tax receivables

The movement on the withholding tax receivable account was as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1st January	56,928	40,960
Additions	34,846	15,968
Balance	91,774	56,928

Payments made by customers of the Company are subject to a withholding tax in accordance with the Nigerian tax laws. The amount withheld is available to offset the actual tax liabilities. Based on the current tax laws, these withholding taxes do not

Notes to the Financial Statements

19 Inventories

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Premium Motor Spirit (PMS)	22,632,496	18,848,066
Automotive Gas Oil (AGO)	1,067,451	1,719,694
Aviation Turbine Kerosene (ATK)	4,212,648	2,682,838
Lubricants and greases	310,118	2,313,319
Liquidified Petroleum Gas (LPG)	153,798	165,231
Packaging materials and other sundry items	102,353	4,780
	28,482,983	25,733,928

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Gross inventory	28,491,583	25,742,528
Inventory write down (Note 19 (a))	(8,600)	(8,600)
Net inventory	28,482,983	25,733,928

(a) The movement in the allowance for write down in respect of inventories during the year was as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1 January	(8,600)	(745)
Net movement of inventory write down	-	(7,855)
Balance	(8,600)	(8,600)

20 Cash and cash equivalents

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Cash at bank and on hand	11,471,351	18,443,753
Short term deposits with banks	359,915	13,800
Cash and cash equivalents in the statement of financial position	11,831,266	18,457,553
Bank overdrafts used for cash management purposes (Note 26)	-	-
Cash and cash equivalents in the statement of cash flows	11,831,266	18,457,553

The Company's exposure to credit risk and currency risks are disclosed in Note 30 (a).

21 Equity

a) Issued and fully paid:

At 1 January, 304,786,406 ordinary shares of 50k each

Issued and fully allotted:

All ordinary shares rank equally with regard to the Company's residual assets. Holders of these shares are entitled to dividends as declared from time to time and are entitled to one vote per share at general meetings of the Company.

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
	171,442	171,442
	171,442	171,442

Notes to the Financial Statements

b) Retained earnings

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1 January	28,137,610	22,439,789
Profit for the year	6,574,974	6,496,917
Share buyback	(4,358,941)	10,111
Dividend declared	(159,106)	(809,208)
Balance	30,194,535	28,137,610

22 Employee benefit obligations

(a) The amounts outstanding at the end of the year with respect to employee benefit obligations is shown below:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Other long term employee benefits	11,287	8,072
Total employee benefit liabilities	11,287	8,072

(b) Other long term employee benefits comprise long service awards and it is funded on a pay-as-you-go basis by the Company. The provision was based on an independent actuarial valuation performed by Wayne van Jaarsveld FRC/2021/PRO/DIR/003/00000024507, of Alexander Fobes FRC/2012/0000000000504 (2023: Henre Prinsloo FRC/2018/NAS/0000018473, of QED Actuaries Nigeria Limited FRC/2018/0000012293. The method of valuation used is the projected unit credit method and the last valuation was as at 31 December 2024.

(c) The movement on the provision for other long term employee benefits is as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance as at 1st January	8,072	8,523
<i>Included in profit or loss:</i>		
Current service cost/Provision	3,215	1,545
Interest cost		1,490
Remeasurement Loss/(gains)		(3,486)
<i>Net charge to profit or loss</i>	3,215	(451)
Benefits paid by the employer	-	-
Balance	11,287	8,072

(d) Actuarial Assumptions

Key actuarial assumptions relating to measurements of employee benefit obligations involves estimates and assumptions, but is not considered to have a risk of material adjustment for the year ending 31 December 2024 as the balance is not material to the financial statements

Principal actuarial assumptions at the reporting date (expressed as weighted averages):

Notes to the Financial Statements

	31 Dec. 2025	31 Dec. 2024
	%	%
Long-term average discount rate (p.a.)	14.8%	14.8%
Future average pay increase (p.a.)	12.0%	12.0%
Average Duration in years (Long Service Awards)	10	10

These assumptions depict management's estimate of the likely future experience of the Company.

Due to unavailability of published reliable demographic data in Nigeria, the demographic assumptions regarding future mortality are based on the rates published jointly by the Institute and Faculty of Actuaries in the UK. The data were rated down by one year to more accurately reflect mortality in Nigeria as follows:

Withdrawal from Service	Rates	
	31 Dec. 2025	31 Dec. 2024
Age Band	%	%
≤ 34	3	3
34-44	5	5
45-55	3	3
56-59	2	2
60	100	100

It is assumed that all the employees covered by the long service award scheme would retire at age 60 (2023: age 60).

Sensitivity Analysis

Below is the sensitivity analysis of the principal actuarial assumptions adopted in determining the employee benefit liabilities:

Mortality in Service		Long Service Award
Sample age	%	₦'000
Discount rate	-1%	8,426
	+1%	7,746
Salary increase rate	-1%	7,692
	+1%	8,479
Mortality rate - Age rated down by 1 year	-1%	8,089
Age rated up by 1 year	+1%	8,054

23 Contract Liabilities

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
At 1 January	5,270,417	5,835,729
Amount recognised as revenue during the year	(5,925,475)	(5,243,700)
Advance received from customers	-	4,678,388
Closing	655,058	5,270,417

- (a.) Revenue is recognised when control of goods are transferred to customer, being at the point the goods are delivered to the customers. When the customer initially makes payment for the purchase of goods, the transaction price received at that point is recognised as contract liabilities until the goods have been delivered to the customer.

Notes to the Financial Statements

The Company's exposure to liquidity risk and currency risks are disclosed in Note 30(b).

24 Dividends

(a) Declared dividends

The Company proposed an interim dividends of N1.49k per share amounting N510,398 million during the period on ordinary shares of 50 kobo each, being the ordinary shares in issue at the end of the period (2024: 342,884,706).

(b) Dividend payable

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
At January		
Declared dividend	685,617	104,569
Dividend payment	159,106	809,208
Unclaimed dividend written back to retained earnings (see 24(d))	(162,511)	(218,049)
	-	(10,111)
At Closing	682,211	685,617

(c) Included in the dividend payable balance at year end is an amount of NGN 120.2 million (2023: NGN21.72 million), which is held with the Company's registrar, First Registrars and Investor Services Limited. The dividend payable as at year end does not attract interest.

(d) The dividend was invested in an interest bearing account and included in the short term deposit (Note 20) in line with law.

25 Trade and other payables

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Trade payables (Note 25(a))	44,409,967	31,527,346
Accrued expenses	56,245	718,726
Amounts due to joint arrangement partners (Note 25(b))	133,352	111,134
Bridging allowance (Note 25(c))	6,249,744	6,249,744
Amounts due to related parties (Note 31(e))	1,304,674	27,192,180
<i>Total financial liabilities</i>	<i>52,153,982</i>	<i>65,799,130</i>
<i>Non financial liabilities</i>		
Statutory deductions (Note 25(d))	(54,850)	113,563
Security deposits (Note 25(e))	591,042	442,716
	536,192	556,279
	52,690,174	66,355,409

(a) Included in trade payables is an amount of NGN986.3million, due to one of the Company's vendors which bears interest on expiration of credit policy granted to the Company. There was no interest charged on this during the year (Note 11(a)).

(b) Amount relates to cash received from other parties of the Joint Aviation Facility for the running of the facility by the Company.

(c) Bridging allowance represents amount due to the Petroleum Equalisation Fund Management Board now Nigeria Midstream and Downstream Petroleum Regulatory Authority as contribution to the Fund . It is charged on every litre of product lifted from Pipelines and Product Marketing Company. Effective 1st of June 2023, Federal government announced the discontinuation of fuel subsidy regime which has also stopped the accumulation of bridging allowance. However, there is unpaid balance in the book which is subject to reconciliation and offset against the bridging claims (Note 17b).

(d) This represents statutory deductions which are mandated by law or statute. They include Value Added Tax (VAT), Withholding Tax (WHT) liabilities and Pay-As-You-Earn (PAYE) liabilities, which are to be remitted to the relevant tax authorities. The Company's exposure to liquidity risk and currency risks are disclosed in Note 31(b).

Notes to the Financial Statements

- (e) These are collateral deposits paid by dealers who maintain credit facilities with the Company. These amounts are set-off against trade receivables from these dealers on a yearly basis to cater for probable losses from sales to customers. See Notes 30(a,iv). These deposits do not bear interest and are refundable to the dealers at anytime they or the Company terminates the business arrangements in the event that the amount is in excess of the outstanding receivable.

27 Prepayments

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Other Prepayments-Rent, Insurances & others	211,625	317,591
	211,625	317,591

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Non-current portion	-	-
Current portion	211,625	317,591
	211,625	317,591

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Movement in prepayment		
Balance as at 1st January	317,591	188,665
Addition	2,269,490	1,022,747
Release to profit or loss	(2,375,459)	(893,821)
Balance	211,625	317,591

Notes to the Financial Statements

28 Provisions

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1st January	173,206	144,028
Decommissioning provisions made during the year on existing leases	47,199	27,433
On newly onboard leases	-	1,744
Balance	220,404	173,206
Non-current-Asset Retirement Obligation	220,404	173,206
	220,404	173,206

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Asset Retirement Obligation	220,404	173,206
	220,404	173,206

Asset retirement obligation relates to the estimate of costs to be incurred by the Company in dismantling and removing the underground tank and other structures on the leased land after the expiration of the lease. The company occupies some retail stations under a lease agreement in which provision is made to take care of decommissioning cost at the expiration of those leases. The duration of the leases is ten years and some are with renewal clauses.

The relevant assumption used in determination of the asset retirement obligation has been disclosed in note 3(iii)

29 Lease Liabilities

The Company leases land and thereafter constructs its fuelling stations. The leases typically run for an average year of 10 years, with an option to renew the lease after that date. Lease payments are usually renegotiated close to the expiration of the lease term to reflect market rentals.

Information about leases for which the Company is a lessee is presented below:

i Right of use assets

Right of use assets related to leased land that do not meet the definition of investment property are presented as property, plant and equipment.

	Leasehold land	
	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Cost		
Cost as at 1 January	1,328,445	1,157,018
Cash additions	60,039	194,942
Other Additions	-	15,227
Lease terminated	-	(38,742)
Closing	1,388,484	1,328,445
Allowance for depreciation		
Balance at 1st January	782,504	492,438
Charge for the year	132,199	322,630
Depreciation on lease cancelled	-	(32,564)
Balance	914,703	782,504
Carrying Amount as at the year end	473,782	545,941

Notes to the Financial Statements

- a. Amortization charge (as stated above) is included in selling and distribution expenses in the statement of profit or loss, because our retail stations are revenue generating unit.
- b. The Company has leases for some of its retail outlets, with the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the statement of financial position as a right-of-use asset. The average lease term is ten years (2021: ten years).

ii Amounts recognised in profit or loss

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Depreciation expense on right-of-use assets (Note 9)	132,199	322,630
Interest expense on lease liabilities (Note 11)	170,909	103,137

iii Lease liability

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Balance at 1st January	622,565	554,721
Interest on lease liability	170,909	103,137
Additions to lease liability	5,039	13,483
Lease liability terminated	(14,265)	(37,376)
Lease Payments	-	(11,400)
Balance as at year end	784,247	622,565

The Company's exposure to liquidity risk is disclosed in Note 30

The timing of the lease liabilities is as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Current	581,942	503,446
Non Current	202,305	119,119
	784,247	622,565

Maturity Analysis of lease liabilities

	Amount	Amount
	₦'000	₦'000
year 1	581,942	503,446
year 2	-	1,817
year 3 and above	202,305	117,301
	784,247	622,565

Extension options:

Some leases contain extension options exercisable by the Company at the expiration of the non-cancellable contract year. Where practicable, the Company seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Company and not by the lessors. The Company assesses at lease commencement date whether it is reasonably certain to exercise the extension options. The Company reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

Notes to the Financial Statements

30 Financial Risk Management & Financial Instruments

The Company has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital. Further quantitative disclosures are included throughout these financial statements.

Risk management framework

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board has established the strategic and finance planning committee, which is responsible for developing and monitoring the Company's risk management policies. The committee reports regularly to the Board of Directors on its activities.

The Company's risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly by the strategic and finance planning committee to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Company's Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. Internal Audit undertakes both regular and ad hoc reviews of compliance with established controls and procedures, the results of which are reported to Senior Management of the Company and the audit committee.

Notes to the Financial Statements**(a) Credit risk**

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and investments in debt securities.

Impairment losses on financial assets recognised in profit or loss were as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Impairment loss/(Reversal) on trade receivables Note 30(a)(iv)	1,528,901	2,052,257
Impairment of Petroleum Equalization Fund receivables (Note 30(a)(iv))	8,888	8,888
(Reversal)/Impairment loss on related party receivables (Note 30(a)(iv))	7,206	13,392
	1,544,995	2,074,537

(i) Maximum credit exposure

The maximum exposure to credit risk for trade and other receivables at the reporting date by type of counterparty was:

	31 Dec. 2025			31 Dec. 2024		
	Gross	Impairment	Net	Gross	Impairment	Net
	₦'000	₦'000	₦'000	₦'000	₦'000	₦'000
Trade receivables	7,798,272	(5,592,143)	2,206,130	5,602,207	(4,063,241)	1,538,966
Due from related parties	1,248,634	(25,051)	1,223,583	18,488,025	(17,845)	18,470,180
Due from regulators (Government entities) :						
Petroleum Equalisation Fund (PEF)	7,082,065	(683,738)	6,398,328	7,082,065	(674,850)	6,407,215
Other receivables	8,235,347	-	8,235,347	773,949	-	773,949
Cash and cash equivalent	11,831,266	-	11,831,266	18,457,553	-	18,457,553
	36,195,585	(6,300,931)	29,894,654	50,403,799	(4,755,936)	45,647,863

(ii) Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Management has credit policies in place and the exposure to credit risk is monitored on an ongoing basis by an established credit committee headed by the Managing Director. Management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with the industry in which customers operate.

The risk management committee has established a credit policy under which each new customer is analysed individually for credit worthiness before the Company's standard payment and delivery terms and conditions are offered. The Company's credit assessment process includes collecting cash deposits from customers. These contract liabilities and security deposits are non interest bearing and refundable, net of any outstanding amounts (if any) upon termination of the business relationship and are classified as current liability (Notes 23 and 25). Credit limits are established for qualifying customers and these limits are reviewed regularly by the Credit Committee. Customers that fail to meet the Company's benchmark creditworthiness may transact with the Company only on a prepayment basis.

The Credit Committee reviews each customer's credit limit in line with the customers' performance, feedback from sales team and perceived risk factor assigned to the customer. The Company's review includes external ratings, if they are available, financial statements, credit agency information, industry information and in some cases bank references. Sale limits are established for each customer and reviewed quarterly. Any sales exceeding those limits require approval from the risk management committee.

The Company limits its exposure to credit risk from trade receivables by establishing a maximum payment year of 30 to 45 days for retail and commercial customers respectively.

In monitoring customer credit risk, customers are grouped according to their credit characteristics, which are: retail, aviation and commercial/industrial.

The Company is taking actions to limit its exposure to customers in general. In the current year, the Company made certain changes to its credit policy; reducing the credit exposure to aviation customers by dealing with them on a cash and carry basis as the Company's experience is that these customers have a higher risk of payment default than others.

The Company does not require collateral in respect of trade and other receivables. The Company does not have trade receivable for which no loss allowance is recognised because of collateral.

At 31 December 2025, the exposure to credit risk for trade receivables and contract assets by type of counterparty was as follows.

Notes to the Financial Statements

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Retail customers	2,873,699	1,067,835
Commercial and industrial	4,334,932	4,201,668
Aviation	589,642	620,601
	<u>7,798,272</u>	<u>5,890,104</u>

(iii) Expected credit loss assessment as at 31 December 2025

Expected credit loss assessment for government and related party receivables at 31 December 2025

The Company allocates each exposure to a credit risk grade based on data that is determined to be predictive of the risk of loss (including but not limited to external ratings, audited financial statements and management accounts of customers) and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of the risk of default and are aligned to external credit rating definitions from agencies (Moody's and Standard and Poors)

Exposures within each credit risk grade are segmented by counterparty type (PEF, PPPRA and related parties) and an ECL rate is calculated for each segment based on the probability of default and a consideration of forward looking information.

Expected credit loss assessment for trade receivables at 31 December 2025

The Company uses an allowance matrix to measure the ECLs of trade receivables from customers, which comprise a large number of small to medium balances.

Loss rates are calculated using a 'single default' method based on the probability of a receivable progressing through successive stages of delinquency to write-off. Single default rates are calculated separately for exposures in different segments based on common credit risk characteristics - mainly customer type.

The following table provides information about the exposure to credit risk and ECLs for trade receivables as at 30 September 2025.

Retail Customers* 31 December 2025	Weighted average loss rate	Gross carrying amount	Loss allowance	
In thousand of Naira	%	₦'000	₦'000	
*Not past due nor impaired	0.00%	836,866	-	
Current (not past due)	56.42%	-	-	
1-30 days past due	65.17%	953	621	
31-60 days past due	76.22%	819,140	624,340	
61-180 days past due	77.89%	0	0	
181-365 days past due	82.66%	1,216,335	1,005,433	
More than 365 days past due	100.00%	405	405	
		<u>2,873,699</u>	<u>1,630,799</u>	

* This has been adjusted with Contract liabilities and security deposits. (See Note 23 & Note 25).

Retail Customers* 31 December 2024	Weighted average loss rate	Gross carrying amount	Loss allowance	
In thousand of Naira	%	₦'000	₦'000	
*Not past due nor impaired	0.00%	441,566	-	
Current (not past due)	63.92%	208,076	133,006	
1-30 days past due	74.52%	53,786	40,079	
31-60 days past due	79.11%	-	-	
61-180 days past due	80.91%	-	-	
181-365 days past due	84.40%	-	-	
More than 365 days past due	100.00%	409,112	409,112	
		<u>1,112,541</u>	<u>582,198</u>	

Commercial/Industries Customers 31 December 2025	Weighted average loss rate	Gross carrying amount	Loss allowance	
In thousand of Naira	%	₦'000	₦'000	
*Not past due nor impaired	0.00%	-	-	
Current (not past due)	36.03%	65,034	23,430	
1-30 days past due	43.82%	532,395	233,277	
31-60 days past due	54.07%	1,191,860	644,397	
61-180 days past due	68.72%	54,678	37,572	
181-365 days past due	82.90%	2,127	1,763	
More than 365 days past due	100.00%	2,488,838	2,488,838	
		<u>4,334,932</u>	<u>3,429,276</u>	

Notes to the Financial Statements

Commercial/Industries Customers 31 December 2024	Weighted average loss rate	Gross carrying amount	Loss allowance	
In thousand of Naira	%	₦'000	₦'000	
*Not past due nor impaired	0.00%	23,356	-	
Current (not past due)	58.56%	1,609,485	942,474	
1–30 days past due	67.17%	425,177	285,605	
31–60 days past due	75.62%	727,985	550,511	
61–180 days past due	70.68%	553,086	390,924	
181–365 days past due	82.25%	182,992	150,504	
More than 365 days past due	100.00%	727,200	727,200	
		4,249,280	3,047,219	

Aviation customers 31 December 2025	Weighted average loss rate	Gross carrying amount	Loss allowance	
In thousand of Naira	%	₦'000	₦'000	
*Not past due nor impaired		57,557	-	
Current (not past due)	68.59%	-	-	
1–30 days past due	74.76%	70	52	
31–60 days past due	81.62%	-	-	
61–180 days past due	83.29%	-	-	
181–365 days past due	86.69%	-	-	
More than 365 days past due	100.00%	532,015	532,015	
		589,642	532,067	

Aviation customers 31 December 2024	Weighted average loss rate	Gross carrying amount	Loss allowance	
In thousand of Naira	%	₦'000	₦'000	
Current (not past due)	86.52%	23,427	20,268	
1–30 days past due	88.67%	864	766	
31–60 days past due	88.72%	-	-	
61–180 days past due	88.72%	-	-	
181–365 days past due	88.92%	-	-	
More than 365 days past due	100.00%	644,477	644,477	
		668,767	665,511	

* Not past due nor impaired represent the receivables with security deposit or bank guaranty and therefore were not considered for impairment.

Loss rates are based on actual credit loss experience over the past two to three years. These rates are adjusted to reflect economic conditions for the year over which the historical data has been collected, current conditions and the Company's view of economic conditions over the expected lives of the receivables (forward looking information). Forward looking information is re-evaluated at every reporting date.

For instance, the Company determined that the Gross Domestic Product (GDP) has the most significant impact on the ability of the counterparties to settle receivables. Therefore, if GDP growth rate is expected to significantly deteriorate, over the next year, which can result in increased default, the historical default rate is adjusted.

Notes to the Financial Statements

iv) Movements in the allowance for impairment of financial assets

The movement in the allowance for impairment in respect of financial assets during the year was as follow

	Balance Jan-2024	Net remeasurement of loss allowance	Balance 31-Dec-2024	Recognised in profit or loss	Balance 31-Dec-2025
	₦'000	₦'000	₦'000	₦'000	₦'000
Trade receivables	2,010,985	2,052,257	4,063,242	1,528,901	5,592,142
PEF receivables	665,963	8,888	674,851	8,888	683,739
Related party receivables	4,453	13,392	17,845	7,206	25,051
Total	2,681,401	2,074,537	4,755,938	1,544,995	6,300,933

The Directors have applied judgement in the Company's assessment of the recoverability of its trade and other receivables which are past due but not impaired. The significant judgement involved estimation of future cash flows and the timing of those cash flows. Based on the assessment of the Directors, the unimpaired balances are recoverable and accordingly, no further impairment is therefore recorded.

v) Due from Government entities

This relates to amounts receivable from PEF with respect to bridging claims.

Determination of amounts due are based on existing regulations/guidelines and impairment is only recognized when changes occur in the regulations that prohibit or limit recovery of previously recognized amounts. For bridging claims amounting to ₦6.41billion (Dec 2024: ₦6.41 billion) recognized as receivable (Note 17), possibilities exist depending on negotiations that settlement will occur via a set off to the extent of bridging allowances amounting to ₦6.25billion (Dec 2024: ₦6.25billion) recorded as a liability (Note 25). However, as the right of set off does not exist, the amounts have been presented gross in these financial statements.

vi) Due from related parties

The Company has transactions with its parent and other related parties by virtue of being members of the MRS Group. Payment terms are usually not established for transactions within the Group companies and amounts receivable from members of the Group are contractually settled on a net basis. Related party receivable balances were assessed for impairment in accordance with IFRS 9. See Note 30(a)(iv)).

vii) Other receivables

Other receivables includes employee receivables and other sundry receivables. The Company reviews the balances due from this category on a yearly basis taking into consideration functions such as continued business/employment relationship and ability to offset amounts against transactions due to these parties. Where such does not exist, the amounts are impaired. There were no impairment loss recognised in this category of receivables during the year. (Dec 2024: Nil).

viii) Cash and cash equivalents

The Company held cash and cash equivalents of ₦8 billion as at 30 September 2025 (Dec 2024: ₦18.5 billion), which represents its maximum credit exposure on these assets. The credit risk on this is not significant as cash and cash equivalent reside with banks that have good credit ratings issued by reputable international rating agencies.

(b) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company has a clear focus on ensuring sufficient access to capital to growth and to refinance maturing debt obligations. As part of the liquidity management process, the Company has various credit arrangement with some banks which can be utilised to meet its liquidity requirements.

Typically, the credit terms with customers are more favourable compared to payment terms to its vendors in order to help provide sufficient cash on demand to meet expected operational expenses, including the servicing of financial obligations. This excludes the potential impact of extreme circumstances that cannot reasonably be predicted, such as natural disaster.

Notes to the Financial Statements

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting agreements.

	Notes	Carrying amount	Contractual cash flows	6 months or less
		₦'000	₦'000	₦'000
Non-derivative financial liabilities				
31 Dec 2025				
Dividend payable	24(b)	682,211	682,211	682,211
Trade and other payables	25	52,153,982	52,153,982	52,153,982
Lease Liability	29	784,247	784,247	784,247
		53,620,440	53,620,440	53,620,440
31-Dec-24				
Dividend payable	24(b)	685,617	685,617	685,617
Trade and other payables	25	65,799,130	65,799,130	65,799,130
Lease Liability	29	622,565	622,565	622,565
		67,107,312	67,107,312	67,107,312

c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

The Company manages market risks by keeping costs low through various cost optimization programs. Moreover, market developments are monitored and discussed regularly, and mitigating actions are taken where necessary.

Currency risk

The Company is exposed to currency risk on trade and receivable balances, purchases and borrowings that are denominated in a currency other than the functional currency of the Company, primarily the Naira. The currency in which these foreign currency transactions primarily are denominated is US Dollars (USD). The currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to the changes in foreign exchange rates.

In managing currency risk, the Company aims to reduce the impact of short-term fluctuations on earnings. The Company has no export sales, thus the exposure to currency risk in that regard is non-existent. The Company's significant exposure to currency risk relates to its importation of various products for resale or for use in production. Although the Company has various measures to mitigate exposure to foreign exchange rate movement, over the longer term, however, permanent changes in exchange rates would have an impact on profit. The Company monitors the movement in the currency rates on an ongoing basis.

Exposure to currency risk

The Company's transactional exposure to currency risk was based on notional amounts as follows:

<i>In thousands</i>	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Financial assets		
<i>Trade and other receivables</i>		
USD	2,095	258
<i>Cash and cash equivalents</i>		
USD	130	282
Financial liabilities		
<i>Trade and other payables</i>		
USD	(3,662)	(1,884)
Net statement of financial position exposure		
USD	(1,436)	(1,344)

Notes to the Financial Statements

The following significant exchange rates were applied during the year

	Average rate		Reporting date spot rate			
	31 Dec. 2025	31 Dec. 2024	31 Dec. 2025	31 Dec. 2024	31 Dec. 2025	31 Dec. 2024
	₦	₦	₦	₦	₦	₦
US Dollar	1,435.26	1535.32	1,435.76	1535.82		

Interest rate risk profile

In managing interest rate risk, the Company aims to reduce the impact of short-term fluctuations in earnings. Dividend pay-out practices seek a balance between giving good returns to shareholders on one hand and maintaining a solid debt/equity ratio on the other hand.

*Included in trade payables is an amount of ₦986.3 million (Dec 2024: NGN990.5 million), due to one of the Company's vendors which bears interest on expiration of credit policy granted to the Company.

The Company does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore a change in interest rates at the end of the reporting year would not affect profit or loss. The Company does not have variable rate instrument.

d) Capital risk management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Company monitors capital using a ratio of "adjusted net debt" to equity. For this purpose, adjusted net debt is defined as total borrowings less cash and cash equivalents.

The Company's adjusted net debt to equity ratio at the end of the reporting year was as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Less: Cash and cash equivalents (Note 20)	(11,831,266)	(18,457,553)
Adjusted net debt	(11,831,266)	(18,457,553)
Total equity	30,365,977	28,309,052
Total capital employed	18,534,711	9,851,499
Adjusted net debt to equity ratio	(0.390)	(0.652)

There were no significant changes in the Company's approach to capital management during the year.

The Company is not subject to externally imposed capital requirements.

e) Fair value disclosures

Accounting classification and fair value

The following table shows the carrying amounts and fair values of financial assets and financial liabilities. It does not include fair value information for financial assets and financial liabilities not measured at fair value subsequent to initial recognition, because the carrying amounts are a reasonable approximation of their fair values.

The Company's financial instruments are categorised as follows:

	Carrying amount		
	Financial assets at amortised cost	Other financial liabilities	Total
	₦'000	₦'000	₦'000
31 December 2025			
Financial assets not measured at fair value			
Trade and other receivables (Note 17)	18,063,388	-	18,063,388
Cash and cash equivalents (Note 20)	11,831,266	-	11,831,266
	29,894,654	-	29,894,654
Financial liabilities not measured at fair value			
Trade and other payables (Note 25)	-	52,153,982	52,153,982
Dividend payable (Note 24)	-	682,211	682,211
	-	52,836,193	52,836,193

Notes to the Financial Statements

31 December 2024

Financial assets not measured at fair value

Trade and other receivables (Note 17)
Cash and cash equivalents (Note 20)

Financial liabilities not measured at fair value

Short term borrowings (Note 26)
Trade and other payables (Note 25)
Dividend payable (Note 26)

Carrying amount		
Financial assets at amortised cost	Other financial liabilities	Total
₦'000	₦'000	₦'000
27,190,310	-	27,190,310
18,457,553	-	18,457,553
45,647,863	-	45,647,863
-	-	-
-	65,799,130	65,799,130
-	685,617	685,617
-	66,484,747	66,484,747

Trade and other receivables, cash and cash equivalent, trade and other payables, dividend payable and other short term borrowings are the Company's short term financial instruments. Accordingly, management believes that their fair values are not expected to be materially different from their carrying values.

Notes to the Financial Statements

32 Segment reporting

In accordance with the provisions of IFRS 8 – Operating Segments; the operating segments used to present segment information were identified on the basis of internal reports used by the Company's Managing Director to allocate resources to the segments and assess their performance. The Managing Director is MRS Oil Nigeria Plc's "Chief operating decision maker" within the meaning of IFRS 8.

Segment information is provided on the basis of product segments as the Company manages its business through three product lines - Retail/Commercial & Industrial, Aviation, and Lubricants. The business segments presented reflect the management structure of the Company and the way in which the Company's management reviews business performance. The accounting policies of the reportable segments are the same as described in Note 3.

The Company has identified three operating segments:

- (i) **Retail/ Commercial & Industrial** - this segment is responsible for the sale and distribution of petroleum products (refined products) to retail customers and industrial customers.
- (ii) **Aviation** - this segment involves in the sales of Aviation Turbine Kerosene (ATK).
- (iii) **Lubricants** - this segment manufactures and sells lubricants and greases.

Segment assets and liabilities, expenses and other incomes are not disclosed as these are not regularly reported to the Chief Operating decision maker.

Segment revenues and cost of sales

Dec-25

	Revenue		Cost of sales		Gross profit		Margin
	₦'000	% of Total	₦'000	% of Total	₦'000	% of Total	
Retail/C&I	665,979,497	96%	632,509,277	96%	33,470,220	99.7%	5%
Aviation	19,376,522	3%	19,699,442	3%	(322,920)	-1.0%	-2%
Lubes	8,913,083	1%	8,497,242	1%	415,841	1.2%	5%
Total	694,269,102	100%	660,705,962	100%	33,563,140	100%	

Jun-24

	Revenue		Cost of sales		Gross profit		Margin
	₦'000	% of Total	₦'000	% of Total	₦'000	% of Total	
Retail/C&I	286,563,892	92%	263,953,341	92%	22,610,551	95%	8%
Aviation	17,304,435	6%	16,928,274	6%	376,160	2%	2%
Lubes	8,361,197	3%	7,450,144	3%	911,052	4%	11%
Total	312,229,523	100%	288,331,759	100%	23,897,764	100%	

33 Subsequent events

There are no significant subsequent events that could have had a material effect on the financial position of the Company as 31 December 2025 and on the profit for the period ended on that date that have not been taken into account in these financial statements.

34 Contingencies

(a) Pending litigations

There are certain lawsuits pending against the Company in various courts of law. The total contingent liabilities in respect of pending litigations as at 31 December 2025 is N10.89 billion. Per the assessment of the Company's legal team, the estimated liability is about ₦402.61 million (Dec 2024: ₦449.83million). The actions are being contested and the directors are of the opinion that no significant liability will arise from these legal cases. Also, the sum of ₦ 123.92 million (Dec 2024: ₦163.14) represents the value of law cases instituted by the company as the end of the reporting period.

(b) Financial commitments

The Directors are of the opinion that all known liabilities and commitments, which are relevant in assessing the state of affairs of the Company, have been taken into consideration in the preparation of these financial statements.

35 The Financial Statements of the Company for the period ended 31 December 2025 were approved by Directors on January 30, 2026

Notes to the Financial Statements

31 Related party transactions

(i) Parent and ultimate controlling entity

As at the period ended 31 December 2025, MRS Africa Holdings Limited (incorporated in Bermuda) owned 60% of the issued share capital of MRS Oil Nigeria Plc. MRS Africa Holdings Limited is a subsidiary of Corlay Global SA. The ultimate holding company is Corlay Global SA incorporated in Panama.

The Company entered into the following transactions with the under-listed related parties during the year:

(a) MRS Oil and Gas Limited (MOG)

MOG is a wholly owned subsidiary of MRS Holdings Limited which is a shareholder in Corlay Global SA. Corlay Global SA

p is the ultimate holding company of MRS Oil Nigeria Plc. The following transactions occurred during the period:

Nature of transactions	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Sales of goods	-	3,941,000
Product purchase	55,000	(48,328,592)
AGO Internal Consumption	80,080	(338,732)

In current period, the value of product stored by MRS Oil and Gas Limited for the Company was nil (Dec 2024: ₦1.5 billion). The total transactions with MOG during the period was ₦135.08 million (Dec 2024: ₦44.73 billion). The net balance due from MOG is ₦205.8 million (Dec 2024: ₦2.65 billion due to MOG)

(b) Petrowest SA (Petrowest)

MRS Africa Holdings Ltd which is a shareholder in Corlay Global S.A, the ultimate parent of MRS Oil Nigeria Plc; holds an indirect interest of 45% in Petrowest (through MOG). The net balance due to Petrowest was nil (Dec 2024: ₦3.6 billion)

There was no transaction with Petrowest SA during the year.

(c) MRS Holdings Limited

MRS Holdings Limited owns 50% of the shares in Corlay Global SA, the parent company of MRS Africa Holdings Limited. MRS Africa Holdings Limited has a majority shareholding in MRS Oil Nigeria Plc.

Nature of transactions	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
Management fees	(1,456,851)	(1,582,786)
Sale of goods	5,812	5,812

Net balance due from MRS Holdings Limited was ₦160.85m million (Dec 2024: ₦2.5 billion)

(d) Net balances due to and from other related entities (Corlay entities) were as follows:

	31 Dec. 2025	31 Dec. 2024
	₦'000	₦'000
MRS Benin S. A.	216,828	231,939
Corlay Togo S. A.	35,647	55,084
Corlay Benin S. A	30,330	47,512
Corlay Cote D'Ivoire	(363,200)	(380,978)
Corlay Cameroun S. A.	51,322	54,899
	(29,072)	8,456

Notes to the Financial Statements

		31 Dec. 2025	31 Dec. 2024
		₦'000	₦'000
	Nature of transactions		
Corlay Togo S. A.	Reimbursements for expenses	-	2,564
Corlay Benin S. A.	Reimbursements for expenses	-	1,857
Corlay Cote D'Ivoire	Reimbursements for expenses	28,955	-

The Corlay entities are subsidiaries of Corlay Global SA incorporated in Panama, the parent company of MRS Africa Holdings Limited, and are thereby affiliates of MRS Oil Nigeria Plc.

All outstanding balances do not bear interest and exclude value of products stored by MRS Oil and Gas Limited for the Company which is included as part of inventories.

(e) Summary of intercompany receivables and payables:

	31 Dec. 2025		31 Dec. 2024	
	₦'000	₦'000	₦'000	₦'000
	Receivables	Payables	Receivables	Payables
MRS Oil and Gas Limited (MOG)	205,818	(39)	18,092,778	(20,743,946)
MRS Africa Holdings Limited	708,688	(869,540)	5,812	(2,501,977)
Petrowest	-	-	-	(3,565,279)
MRS Benin S. A.	216,828	-	231,939	-
Corlay Togo S. A.	35,647	-	55,084	-
Corlay Benin S. A.	30,330	-	47,512	-
Corlay Cote D'Ivoire	-	(363,200)	-	(380,978)
Corlay Cameroun S. A.	51,322	-	54,899	-
	1,248,634	(1,232,780)	18,488,025	(27,192,180)

All related parties balances are receivable/payable on demand

(ii) Key management personnel compensation

The Company pays short term benefits to its directors as follows:

	31 December 2025	31 Dec 2024
	₦'000	₦'000
Short term employee benefits	106,959	114,852

(iii) Related Party Transactions above 5% of total tangible assets

In line with NGX - Rules Governing Transactions with Related Parties or Interested Persons, the Company has disclosed transactions with related parties which are individually or in aggregate greater than 5% of the total tangible assets. The total tangible assets amounted to ₦32.67 billion and the 5% disclosure limit is ₦1.63 billion. During the period, the Company had not entered into transactions above the 5% disclosure limit with MRS Oil and Gas Limited.

STATEMENT OF COMPLIANCE

The company has a Securities Trading Policy in place, which guides its Directors, Executive Management, Officers and Employees on insider trading as well as trading of the company's shares. The company continues to carry out its operations in line with procedures consistent with excellence through partnership and transparency.

MRS Oil Nigeria Plc has established a Complaints Management Policy which stipulates guidelines, on responses to feedback from investors, clients and other stakeholders. The Policy provides an impartial, fair objective process of handling stakeholders' complaints as well as an established monitoring and implementation procedure.

The Company efficiently and effectively responds to feedback, to improve and exceed customers' expectations, client experience, as well as to deliver excellence service to its stakeholders.

Based on the recommendations of the Securities and Exchange Commission (SEC), the Nigerian Exchange Limited Listing Rules (as Amended), as well as other international best practices, the company has complied with corporate governance requirements and best practices. MRS Oil Nigeria Plc is committed to the continued sustenance of the principles of sound corporate governance.

The company has made specific enquiry of all directors as to whether they have complied with required standard set out in the listing rules and the company's trading policy and the company is not aware of any non-compliance.

WHISTLE BLOWING:

The Company with all laws in Nigeria that are relevant to its operations. In line with provisions of the Securities and Exchange Commission's Code of Corporate Governance, a whistle Blowing policy exists, for the reporting of serious, actual and suspected concerns of integrity and unethical behavior. An extract of this Policy can be found on the company's website.

Free Float Computation

Shareholding Structure/Free Float Status

Description	31 Dec. 2025		31 December 2024	
	Unit	%	Unit	%
Issued Share Capital	342,884,706	100.00	342,884,706	100.00
Substantial Shareholdings (5% and above)				
MRS Africa Holdings Limited	205,730,806	60.0%	205,730,806	60%
First Pen Cust/Asset Management Corporation of Nigeria	35,909,818	10.47%	35,909,818	10.47%
Total Substantial Shareholdings	241,640,624	70.47%	241,640,624	70.47%
Directors' Shareholdings (direct and indirect), excluding directors with substantial interests				
Ms. Amina Maina	37,278	0.01%	37,278	0.01%
Sir Sunday N. Nwosu	5,914	0.00%	5,914	0.00%
Mr Mathew Akinlade	642	0.00%	642	0.00%
Total Directors' Shareholdings	43,834	0.01%	43,834	0.01%
Free Float in Units and Percentage	101,200,248	29.51%	101,200,248	29.51%
Free Float in Value	19,673,328,186.90		22,041,413,987.18	

Declaration:

(A) MRS Oil Nigeria Plc with a free float percentage of 29.51% as at 31 December 2025, is compliant with The Exchange's free float requirements for companies listed on the Main Board.

(B) MRS Oil Nigeria Plc with a free float value of ₦19.7 billion as at 31 December 2025, is compliant with The Exchange's free float requirements for companies listed on the Main Board.

**CERTIFICATION PURSUANT TO SECTION 60(2) OF INVESTMENT AND SECURITIES ACT
NO. 29 OF 2007**

We the undersigned hereby certify the following with regards to our financial report for the period ended 31 December 2025 that:

- (a) We have reviewed the Report;
- (b) To the best of our knowledge, the Report does not contain:
 - (i) Any untrue statement of a material fact, or
 - (ii) Omit to state a material fact, which would make the statements, misleading in the light of the circumstances under which such statements were made;
- (c) To the best of our knowledge, the Financial Statement and other financial information included in the Report fairly present in all material respects the financial condition and results of operation of the company as of and for periods presented in the Report.
- (d) We:
 - (i) Are responsible for establishing and maintaining internal controls.
 - (ii) Have designed such internal controls to ensure that material information relating to the Company, particularly during the period in which the periodic reports are being prepared;
- (e) We have disclosed to the Auditors of the Company and the Audit Committee;
Any fraud, whether or not material, that involves management or other employees who have significant roles in the Company's internal controls.



Mr. Marco Storari
(Managing Director)
FRC/2020/003/00000022083



Mr. Salami Muideen
(Chief Finance Officer)
FRC/2024/PRO/ICAN/001/099517



Chief Amobi D. Nwokafor
(Director)
FRC/2013/ICAN/00000002770

30 January 2026